A History as a Partner to Patients for over 100 years

The Daiichi Sankyo Group leverages its century-long strengths in Science & Technology (S&T) forged by its predecessors to continue to take on the challenge of creating advanced pharmaceutical products.

Harnessing S&T as the driving force, we will continue to create innovative pharmaceuticals and realizing Healthcare as a Service (Haas)* by developing both a total care ecosystem and a total care platform through collaboration with other companies as we work toward our 2030 Vision and thereby "contribute to the enrichment of quality of life around the world."

> 1st Term **Maximization of** synergy and expansion

of growth foundation

* HaaS refers to providing health and medical services that are optimized and tailored to each individual by utilizing a variety of data and advan

2nd Term

Advancement of global hybrid business model

- Conduct frontline and back-end collaboration with Ranbaxy

Promotion of measures toward sustainable growth beyond LOE*

5th Term

Become a "Global Pharma Innovator with a competitive advantage in oncology," and shift to further growth toward our 2030 Vision

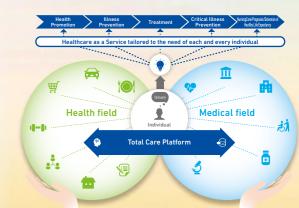
2030 Vision

Innovative Global **Healthcare Company Contributing to** the Sustainable **Development of Society**



A society that has realized HaaS

Source: Presentation document of Society 5.0 "A New Society Pion



Total Care Ecosystem

business plan History as a pharma innovator

(major products over the years)

established a foundation for the theory of vitamins

ing of Salvarsan, a therapeutic drug for syphilis

1922 Began manufacturing of **Bosmin***, a vasoconstriction/ hemostasis

Manufactured **Chloromyceti** the first antibiotic produced

Steps of our 5-year

Tarivid", a broad-spectrum ora

Efient®, an antiplatelet agent

2010

2010

Inavir®

anti-influenza treatment

2011

Lixiana°,

an anticoagulant

Tarlige®, pain treatment

4th Term

in oncology

Grow beyond LOE*

sustainable growth

· Establish a foundation of

Transformation to

Pharma Innovator with a competitive advantage

become a Global

Enhertu°, an anti-cancer agent

(HER2 directed antibody drug conjugate)

2025



Creating innovative pharmaceuticals by leveraging our strengths in Science & Technology (S&T)

Realizing Healthcare as a Service through development of both a total care ecosystem and a total care platform

Transition of unmet medical needs throughout time

Infectious diseases (tuberculosis and pneumonia)

Lifestyle-related diseases

Cancer, dementia, and emerging and re-emerging infectious diseases

DAIICHI SANKYO GROUP VAI UF REPORT 2023 DAIICHI SANKYO GROUP VAI UE REPORT 2023