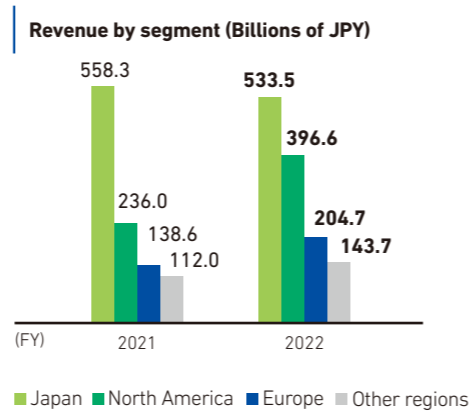
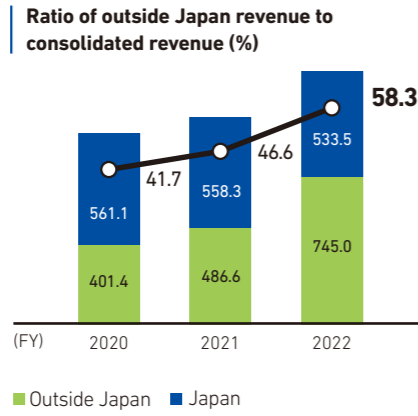
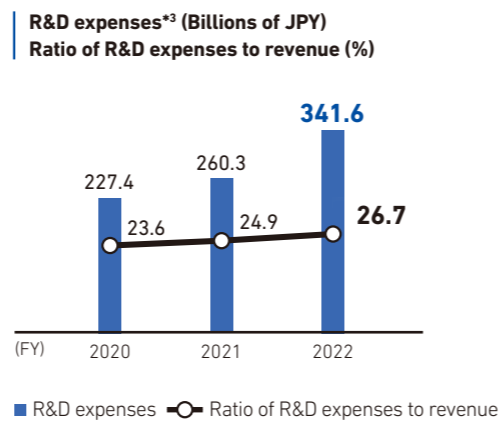
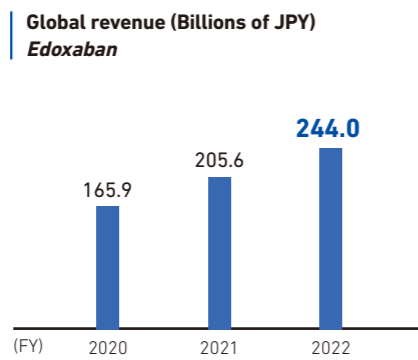
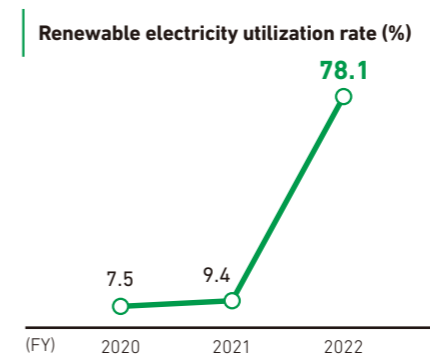
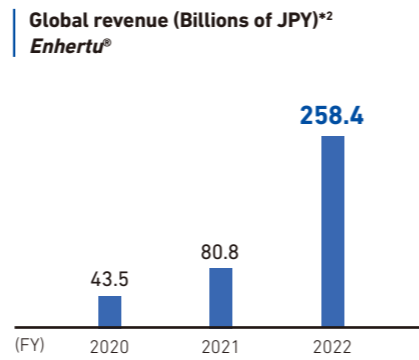
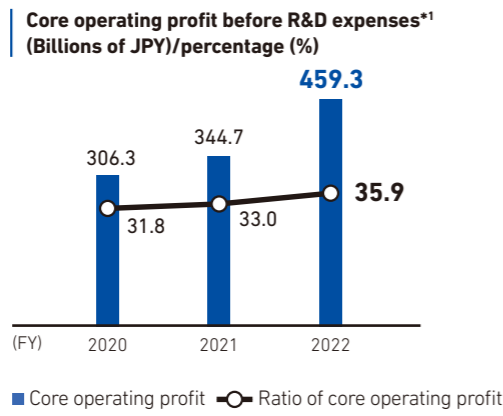
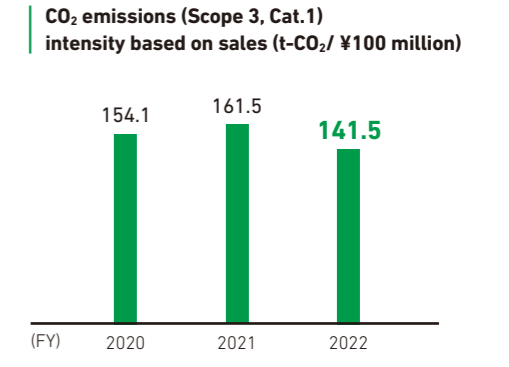
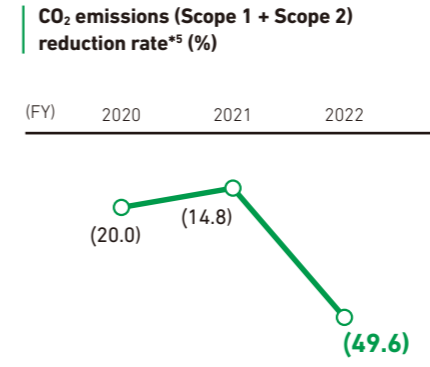


Financial and Non-Financial Highlights

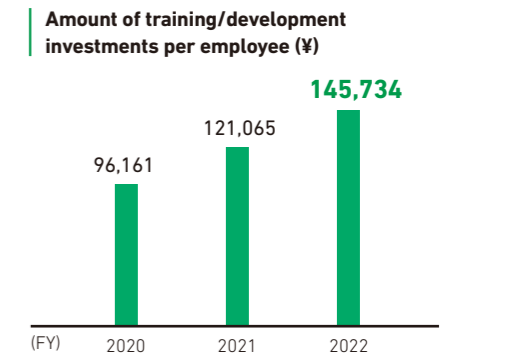
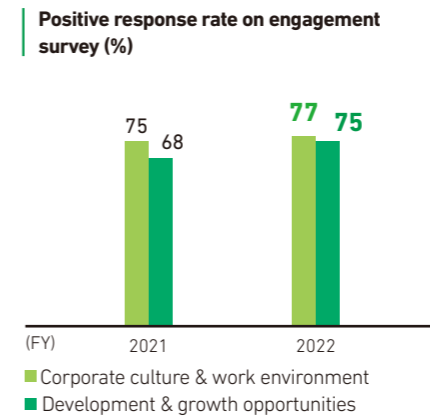
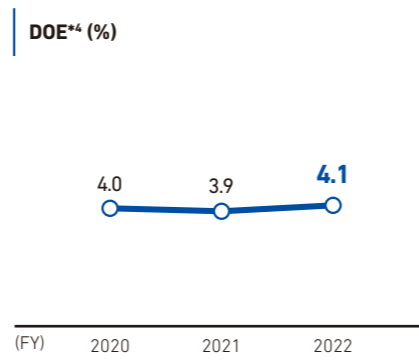
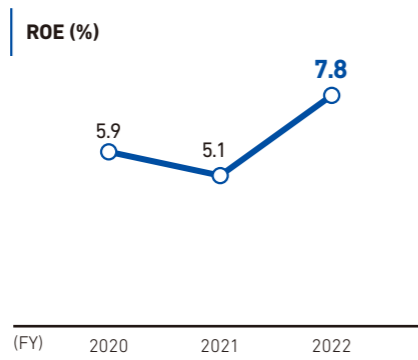
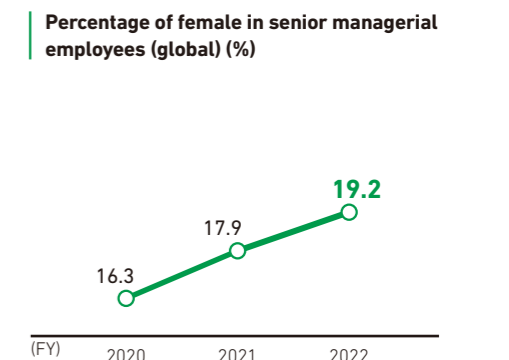
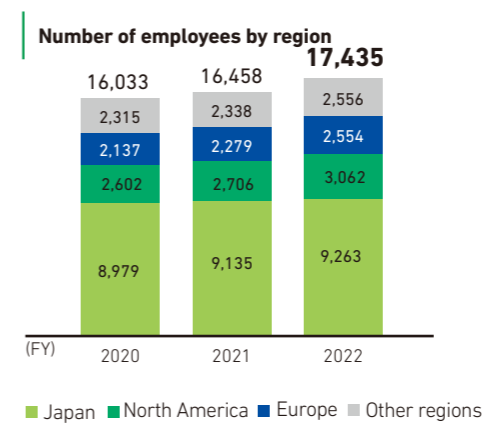
Changes in financial data



Changes in environmental data



Changes in social data



*1 Operating profit excluding temporary income and expenses (income and expenses related to sales of fixed assets etc.)
 *2 Revenue including upfront payment, regulatory /sales milestone payment, etc.
 *3 R&D expenses: Expenses excluding temporary income/expenses
 *4 Dividend on Equity = Total dividend amount / Equity attributable to owners of the company

*5 Compared to FY2015
 *6 Japan only
 *7 Includes waste temporarily generated from soil remediation at Odawara plant of Daiichi Sankyo Chemical Pharma Co.