

[Translation]

(Securities Identification Code 4568)

June 22, 2026

**To Shareholders,**

Hiroyuki Okuzawa  
Representative Director, President and CEO  
Daiichi Sankyo Company, Limited  
5-1, Nihonbashi Honcho 3-chome,  
Chuo-ku, Tokyo, Japan

**NOTIFICATION OF RESOLUTIONS FOR  
THE 21<sup>st</sup> ORDINARY GENERAL SHAREHOLDERS MEETING**

Daiichi Sankyo Company, Limited (“the Company”) is pleased to respectfully notify that the following matters were reported upon and resolved at the 21<sup>st</sup> Ordinary General Shareholders Meeting held today.

**Reports:**

1. Reports on the Business Report, the Consolidated Financial Statements and Audit Reports of the Consolidated Financial Statements by the Accounting Auditors and Audit & Supervisory Board for the 21<sup>st</sup> fiscal year (from April 1, 2025 to March 31, 2026)
2. Reports on the Non-consolidated Financial Statements for the 21<sup>st</sup> fiscal year (from April 1, 2025 to March 31, 2026)

The above matters were reported.

**Proposals:**

**First Proposal:** Appropriation of Surplus

This proposal was duly approved as proposed.  
Effective from Tuesday, June 23, 2026, the Company will pay year-end dividend of JPY39 per share.

**Second Proposal: Election of Ten (10) Directors**

This proposal was duly approved as proposed. The following Directors were re-elected and assumed office: Hiroyuki Okuzawa, Takashi Matsumoto, Shizuko Ueno, Joseph Kenneth Keller, Yasuhiro Komatsu, Takaaki Nishii, Yo Honma., Akihiro Watanabe and Reiko Kinoshita. Stuart Mackey was newly elected and assumed his post. Yasuhiro Komatsu, Takaaki Nishii, Yo Honma, Akihiro Watanabe and Reiko Kinoshita are Outside Directors.

**Third Proposal: Election of Two (2) Audit & Supervisory Board Members**

This proposal was duly approved as proposed. Takashi Murata and Sayuri Tago were newly elected, and they assumed office. Takashi Murata and Sayuri Tago are Outside Audit & Supervisory Board Members.

**Fourth Proposal: Partial Revision of Medium-Term Performance-Based Share**

Compensation to Directors, etc

This proposal was duly approved as proposed. The Company will amend a part of the trust-type and share-based compensation plan, which links to the level of achievement of the 5-Year Business Plan, for its Directors (excluding Outside Directors) and Executive Officers, including the addition of eligible participants under the plan, the addition of methods for acquiring the Company's shares, and changes to the conditions for performance achievement.

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**Resolutions of the Board of Directors**

At the meeting of the Board of Directors following the Ordinary General Shareholders Meeting, the Board of Directors appointed Hiroyuki Okuzawa as Representative Director, President and CEO, Takashi Matsumoto as Representative Director, and Shizuko Ueno as Representative Director, and these three Directors assumed office.