

(Translation)

DAIICHI SANKYO COMPANY, LIMITED

The 15th Ordinary General Meeting of Shareholders (June 15, 2020)

Report of Final Tally of Voting Rights Exercised

Total number of voting rights held by shareholders: 6,473,414

Number of voting rights held by the shareholders present at the Meeting 5,678,841

(including voting rights exercised prior to the Meeting)

Proposals	Votes approved	Votes disapproved	Votes abstained	Ratio of Votes approved	Resolution result
First Proposal					
Appropriation of Surplus	5,645,349	29,632	177	99.41%	Approved
Second Proposal					
Election of Nine (9) Members of the Board					
Sunao Manabe	5,644,323	30,531	177	99.39%	Approved
Toshiaki Sai	5,643,133	24,889	7,009	99.37%	Approved
Satoru Kimura	5,647,264	20,760	7,009	99.44%	Approved
Noritaka Uji	5,671,600	3,257	177	99.87%	Approved
Tsuguya Fukui	5,672,619	2,238	177	99.89%	Approved
Kazuaki Kama	5,671,537	3,320	177	99.87%	Approved
Sawako Nohara	5,663,724	11,130	177	99.73%	Approved
Masahiko Ohtsuki	5,647,563	20,461	7,009	99.45%	Approved
Shoji Hirashima	5,646,746	21,278	7,009	99.43%	Approved
Third Proposal					
Provision of Bonuses to Members of the Board	5,655,731	15,204	4,223	99.59%	Approved
Fourth Proposal					
Revision of the Restricted Period of the Restricted Share-based Remuneration System for Members of the Board (excluding Members of the Board (Outside))	5,606,845	68,104	177	98.73%	Approved

Notes:

1. Requirements for approval of each proposal:

• For First, Third and Fourth Proposal, a majority of the affirmative voting rights of the shareholders present at the Meeting (including those exercised prior to the Meeting) is required.

• For Second Proposal, attendance of shareholders holding one third or more of the voting rights of the shareholders who are entitled to exercise their voting rights at the Meeting, and a majority of the affirmative voting rights of the shareholders present at the Meeting (including those exercised prior to the Meeting), are required.

2. Calculation method for the ratio of voting rights with manifestation of intention to approve

The percentage of the number of voting rights exercised prior to the Meeting and at the Meeting for which approval for each proposal was confirmed, to the number of voting rights held by the shareholders present at the Meeting (including those exercised prior to the Meeting).

3. Reason for not including some of the number of voting rights of the shareholders present at the Meeting in the number of voting rights

By regarding the number of voting rights exercised by the date immediately before the date of the Meeting and the number of voting rights of some of the shareholders present whose intention of approval or disapproval of each proposal was confirmed as the total number of voting rights, the requirement for each proposal was satisfied and resolutions have been legally adopted pursuant to the Companies Act of Japan. Therefore, the number of voting rights whose intention of approval, disapproval or abstention was not confirmed has not been included in the calculation.