

(Translation)

DAIICHI SANKYO COMPANY, LIMITED
The 17th Ordinary General Meeting of Shareholders (June 27, 2022)
Report of Final Tally of Voting Rights Exercised

Total number of voting rights held by shareholders: 19,159,752
Number of voting rights held by the shareholders present at the Meeting 16,610,078
(including voting rights exercised prior to the Meeting)

Proposals	Votes approved	Votes disapproved	Votes abstained	Ratio of Votes approved	Resolution result
First Proposal					
Appropriation of Surplus	16,585,648	10,932	751	99.85%	Approved
Second Proposal					
Partial Amendments to the Articles of Incorporation	16,591,285	5,291	751	99.89%	Approved
Third Proposal					
Election of Nine (9) Directors					
Sunao Manabe	16,144,044	452,320	751	97.19%	Approved
Shoji Hirashima	16,486,158	109,723	1,245	99.25%	Approved
Masahiko Ohtsuki	16,491,832	104,049	1,245	99.29%	Approved
Hiroyuki Okuzawa	16,488,305	107,575	1,245	99.27%	Approved
Noritaka Uji	16,491,239	105,136	751	99.28%	Approved
Kazuaki Kama	16,504,703	91,672	751	99.37%	Approved
Sawako Nohara	16,527,826	37,561	31,739	99.50%	Approved
Takashi Fukuoka	16,489,860	106,021	1,245	99.28%	Approved
Yasuhiro Komatsu	16,564,004	32,371	751	99.72%	Approved
Fourth Proposal					
Election of Two (2) Audit & Supervisory Board Member					
Yukiko Imazu	16,588,187	8,138	751	99.87%	Approved
Mitsuhiro Matsumoto	16,587,561	8,764	751	99.86%	Approved
Fifth Proposal					
Partial revision of Medium-term Performance-based Share Compensation to Directors, etc.	16,534,182	62,416	751	99.54%	Approved

Notes:

1. Requirements for approval of each proposal:

- For First and Fifth Proposal, a majority of the affirmative voting rights of the shareholders present at the Meeting (including those exercised prior to the Meeting) is required.
- For Third and Fourth Proposal, attendance of shareholders holding one third or more of the voting rights of the shareholders who are entitled to exercise their voting rights at the Meeting, and a majority of the affirmative voting rights of the shareholders present at the Meeting (including those exercised prior to the Meeting), are required.
- For Second Proposal, attendance of shareholders holding one third or more of the voting rights of the shareholders who are entitled to exercise their voting rights at the Meeting, and two third or more of the affirmative voting rights of the shareholders present at the Meeting (including those exercised prior to the Meeting), are required.

2. Calculation method for the ratio of voting rights with manifestation of intention to approve

The percentage of the number of voting rights exercised prior to the Meeting and at the Meeting for which approval for each proposal was confirmed, to the number of voting rights held by the shareholders present at the Meeting (including those exercised prior to the Meeting).

3. Reason for not including some of the number of voting rights of the shareholders present at the Meeting in the number of voting rights

By regarding the number of voting rights exercised by the date immediately before the date of the Meeting and the number of voting rights of some of the shareholders present whose intention of approval or disapproval of each proposal was confirmed as the total number of voting rights, the requirement for each proposal was satisfied and resolutions have been legally adopted pursuant to the Companies Act of Japan. Therefore, the number of voting rights whose intention of approval, disapproval or abstention was not confirmed has not been included in the calculation.