

[Translation]

(Securities Identification Code 4568)

June 27, 2022

**To Shareholders,**

Sunao Manabe  
Representative Director, President and CEO  
Daiichi Sankyo Company, Limited  
5-1, Nihonbashi Honcho 3-chome,  
Chuo-ku, Tokyo, Japan

**NOTIFICATION OF RESOLUTIONS FOR  
THE 17<sup>TH</sup> ORDINARY GENERAL MEETING OF SHAREHOLDERS**

Daiichi Sankyo Company, Limited (“the Company”) is pleased to respectfully notify that the following matters were reported upon and resolved at the 17<sup>th</sup> Ordinary General Meeting of Shareholders held today.

**Reports:**

1. The contents of the Business Report, the Consolidated Financial Statements for the 17<sup>th</sup> fiscal year (from April 1, 2021 to March 31, 2022); and Audit Reports for the Consolidated Financial Statements by the Accounting Auditors and Audit & Supervisory Board
2. The contents of the Non-consolidated Financial Statements for the 17<sup>th</sup> fiscal year (from April 1, 2021 to March 31, 2022)

The above matters were reported.

**Proposals:**

**First Proposal:** Appropriation of Surplus

This proposal was duly approved as proposed.  
Effective from Tuesday, June 28, 2022, the Company will pay year-end dividend of JPY13.50 per share.

**Second Proposal:** Partial Amendments to the Articles of Incorporation

This proposal was duly approved as proposed. In order to accommodate providing general meeting of shareholders' material in electronic format, the Articles of Incorporation of the Company were amended as proposed.

**Third Proposal:** Election of Nine (9) Directors

This proposal was duly approved as proposed. The following Directors were re-elected and assumed their posts: Sunao Manabe, Shoji Hirashima, Masahiko Ohtsuki, Hiroyuki Okuzawa, Noritaka Uji, Kazuaki Kama and Sawako Nohara. Takashi Fukuoka and Yasuhiro Komatsu were newly elected and assumed their posts.

Noritaka Uji, Kazuaki Kama, Sawako Nohara and Yasuhiro Komatsu are Outside Directors.

**Fourth Proposal:** Election of Two (2) Audit & Supervisory Board Members

This proposal was duly approved as proposed. Yukiko Imazu was re-elected, Mitsuhiro Matsumoto was newly elected, and they assumed their posts. Yukiko Imazu and Mitsuhiro Matsumoto are Outside Audit & Supervisory Board Members.

**Fifth Proposal:** Partial revision of Medium-term Performance-based Share Compensation to Directors, etc.

This proposal was duly approved as proposed. The Company will amend a part of the trust-type and share-based compensation plan, which links to level of achievement for the Company's 5-year business plan, for its Directors (excluding Outside Directors) and Corporate Officers and will, within the upper limit to be contributed by the Company, make monetary payments of the amount reasonably calculated with legitimate reason that delivery of Daiichi Sankyo's shares, etc. is not possible.

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**Resolutions of the Board of Directors**

At the meeting of the Board of Directors following the Ordinary General Meeting of Shareholders, the Board of Directors appointed Sunao Manabe as Representative Director, President and CEO and Shoji Hirashima as Representative Director and Senior Executive Officer, and they assumed their posts.