

# Daiichi Sankyo's Value Creation Process

Daiichi Sankyo is requested from society for various needs including providing a stable supply of quality pharmaceuticals, responding to unmet medical needs\*1 and improving access to pharmaceuticals\*2. The creation of value through business activities including investing financial capital, intellectual capital and human capital, and creating and delivering innovative pharmaceuticals that revolutionize SOC\*3 constitutes the basis for Daiichi Sankyo's value creation process in which the Company's strengths in Science & Technology, Global Organization & Talent, and Presence in Japan are made the most use of.

At the same time, we integrally address sustainability issues in society and the environment. These CSR activities also create values and deliver them to society. As such, we will continue providing in a balanced manner value generated through Daiichi Sankyo's value creation process to our stakeholders including patients, their families, healthcare professionals, our shareholders and investors, business partners, employees and local communities. Moreover, we expect that this cycle of creating value will contribute to the sustainable improvement of corporate value.

\*1 Medical needs for effective treatment and drugs yet to be developed  
 \*2 To have pharmaceuticals needed by patients be delivered sufficiently and consistently  
 \*3 Standard of Care. Universally applied best treatment practice in today's medical science.

