



Company name: DAIICHI SANKYO COMPANY, LIMITED
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**Daiichi Sankyo Announces Completion of Payment Concerning Disposal of Treasury Shares
 as Restricted Share-Based Remuneration**

Tokyo, Japan (July 16, 2019) – Daiichi Sankyo Company, Limited (hereafter “Daiichi Sankyo”) announced that, this day payment procedures were completed as follows for the disposal of treasury shares as restricted share-based remuneration, which was resolved at Daiichi Sankyo’s Board of Directors meeting held on June 17, 2019. For details, please refer to “Daiichi Sankyo Announces Disposal of Treasury Shares as Restricted Share-Based Remuneration,” which was announced on June 17, 2019.

Overview of Disposal of Treasury Shares

(1) Disposal date	July 16, 2019
(2) Class and number of shares to be disposed	Ordinary shares of Daiichi Sankyo; 45,210 shares
(3) Disposal value	¥ 5,989 per share
(4) Total disposal value	¥ 270,762,690
(5) Recipients of disposed shares	Daiichi Sankyo’s Members of the Board (excluding Members of the Board (Outside): 5 persons, 17,999 shares Daiichi Sankyo’s Corporate Officers: 19 persons, 27,211 shares